CAREER & EMPLOYMENT GUIDE 2017

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Who's Who in HR 10 Largest Employment Agencies in Slovakia





Creating Brain Friendly Culture

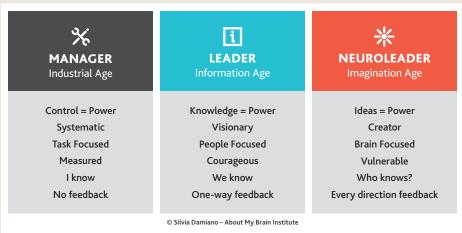


Amrop continuously expands the portfolio of its Leadership Consulting Services and brings the most up-to-date and edge services. Two years ago, Amrop added to its portfolio of leadership services the Talent Dynamics programme – a business development pathway for accelerating trust and flow. It complements the existing portfolio of services in the form of Context Driven Leadership Assessment, Executive Coaching and

Organisational Consulting. Amrop is known for integrating the latest findings in cognitive social neuroscience into the leadership field to reflect what science can tell us about how to improve the performance of a leader, and therefore we are happy to bring another exceptional programme, i4 Neuroleader developed by Silvia Damiano, Leadership Expert and Founder&CEO of The About my Brain Institute.

Entering Imagination Age

The truth is that the economic landscape and work environments have changed and become more complex than we ever imagined. The new model of leadership is developed for our organisations faced with the challenges of the VUCA WORLD – Volatile, Uncertain, Complex and Ambiguous. After the Industrial Age followed by the Information Age, we tion, Imagination and Intuition – it equips leaders with the challenge that leadership development must be more than the cognitive behavioral changes that we have been teaching for generations. We must also learn about the biological processes of our brain, our gut, our heart and the way we integrate our minds with the health of our bodies. By doing so, we can perform more effectively, collaborate



with others instead of achieving by ourselves, innovate and execute with an agility never pondered by our Sigma Six/Kaizen/Lean project manager, argues Katharine McLennan, Chief Talent Officer at The About my Brain Institute.

The i4 Model is a personal leadership model based on neurobiology and made up of four key organisational competencies and sixteen underpinning pillars. The model takes into account brain and body processes that have been relegated and in many cases forgotten when it comes to leadership and management practices. The model shows how a leader can develop their mental fitness to Perform, create the Collaboration framework to get the best from constantly changing groups, spark the Innovation required to determine where growth can occur and encourage the Agility to weave strategy and implementation together in interacting experiments of learning. The world has evolved and the secret to developing 'great leadership' is now within our reach. No matter who we are, i4 will help us discover how others perceive us so we can expand our potential. The i4 Neuroleader Model is a simple and easy framework that was created for people who want to enhance their self-awareness and develop themselves as both individuals and leaders in order to adapt to our changing world.

In our view, the elements of this model are essential for anyone who wants to meet the challenging demands of the new era of work and lead successfully in the 21st Century.

are now moving into a new era that we call an Imagination Age. And this has a tremendous effect on leaders and the qualities they must have to succeed in the changing world.

Existing leadership models have not kept up with these changes, thus the need to adopt a renewed perspective on leadership. The **i4 Neuroleader Model** proposes a novel approach to leadership and a more cost-effective way to reawaken the leadership powers within us, by first identifying our inner abilities and then learning how to use them more effectively.

The i4 Neuroleader Model

The i4 Neuroleader Model is named after four of its pillars: Integration, Inspira-



with Leaders for What's Next

Creating Brain Friendly Culture

For many years, the focus of how to change the culture of an organisation has been about reshaping people's behaviors so that the organisation could transform. Now, with the emergence of brain science, there is

enough evidence to suggest that the brain has a lot more to do with reshaping behaviors that we may have originally thought. For example, when the brain is stressed or under pressure, it simply can't perform to its full potential, no matter how much we try.

On the other hand, given the right conditions, the brain is able to do some incredible things, sometimes beyond what we believe is possible. Once we understand how the brain works in its optimal state, then we can start looking at behaviors and 'culture' through different lenses.

A brain-friendly organisation could then be defined as an organisation that aims to improve the performance of all the brains working within it, in order to increase business productivity and employees' well-being and engagement.

To create a brain-friendly organisation, we need to first understand our own brain – is it healthy or is it in trouble? How it works, what triggers our behavior and the effect that our behavior has on others. Understand-

ing the impact of our actions can be done by seeking feedback (in an appropriate manner) as well as learning to receive feedback from others. Only through self-reflection and feedback can the brain understand what it needs to do to perform at its best, and self-correct if



Amrop celebrates this year the 40th anniversary of its global presence. We advise the world's most dynamic organisations on

identifying and positioning Leaders for What's Next – adept at working across borders, in markets around the world. Amrop is a leader in Executive Search &Leadership Consulting in over 50 countries. It is a member of AESC and is its longest active member and continues to necessary. The other thing we can do to create a brain-friendly organisation is to learn how to manage and create the environment in which the brain can do its thinking in a relaxed state. We know for example, that looking at a computer screen for 10 hours, doesn't



actually make the best use of your brain. Instead, it makes people overly-stressed and the brain starts to function in a chaotic manner. If we can provide an environment where people have enough opportunities for chilling out, even amidst a busy schedule, they will be

remain the only member with a fully-fledged office in Slovakia since 1990. Our unique Context Driven approach to executive search helps our clients find Leaders for What's Next - top talent, adept at working across borders in markets around the world.

The firm approaches consulting projects using its own model of Amrop 3DPractices based on a combination of sector knowledge, functional expertise and ownership specificities of the client organization that enables our consultants more productive and in a better mood. Successful companies such as Zappos, Atlassian and Google pay attention to providing the proper environment to their staff. They are the pioneers, the innovators, who know that most of today's organisational practices still

reflect the patterns of the industrial or the information eras.

Creating a brain-friendly workplace where people can become creators or co-creators of how they want to handle their work-flow, so their brains can offer their best thinking, is what will differentiate the best organisations from the average organisations in the years to come, says Damiano.

Go for Neuroleaders!

HR professionals can certainly assist in the development of a brain-friendly culture by learning how our brain and biological system functions so they can then assist the business in applying this to their current realities.

The Imagination Age has arrived. Yet many of our organisations are relying on leadership models and methodologies of development that still belong to the Industrial and Information Age. We've reached a tipping point – we now need Neuroleaders.

Prepared by Igor Šulík, Managing Partner, Amrop Certified The i4 Practitioner For more information go to www.amrop.sk.



to effectively address even the most difficult challenges and problems of Boards, C-suite managers and highly skilled experts. Amrop delivers consulting solutions in the following business areas:

- Executive Search
- Professional Search
- Board Advisory
- Leadership Services
- Executive Coaching



MBA PROVIDERS

Company (Listed alphabetically) Address City, Postal code Fmail Fax Názov (v abecednom poradi) Adress www Metso PSČ Telefón E-mail Fax	Chief executive officer Phone E-mail Riaditef Telefón E-mail	Year of establishment. /No. of students in 2015/2016 school year /No. of students per teas Rois zabäraiu s /R. Pröce studentor v sir. roku 2015/2016/ Pröce studentor vriede	Languages / Nu. of teaches (no. of native speakers) / Required qualifications vyuctoracie jazyky / Pocter užitelov (z toho native speakers) / Poztatohaná knaliňacia učitelov	Part-time education / DiaRové štúdium	Weekend courses / VRendové štúdium	Fulktime studies / Denné štúdium	Online / Online	Length of study pro- gramme / Term (from-to) / Annual tuition fee Džka študiješho programu / Vjučovacie odobbie od - do / Školné na 1 rok	Fee for entry exam / Conditions of enrollment Poplatok za prijimačiu skúšku / Podmienky prijatia	Diploma / Partner school Druhy diplomor / Partnerská univerzita
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2 Vysoká škola BIBS	Lenka Cimbálniko									
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3 Vysoká škola manažmentu / City University of Seattle Programs	Ján Rebro									
Panónska cesta 17 www.vsm.sk Bratislava - Petržalka 851 04 +421 (0)2 6820-4501 avalasikova@vsm.sk; secretary@vsm.sk +421 (0)2 6820-4508	+421(0)2 6820-4501 jrebro@ cityu.eu	1991 800 about 20	E, 9 (7) MBA or PhD.		•		•	Oct-Dec, Jan-Mar,	50 EUR / TOEFL 567, minimum bachelor's degree	MBA / City University of Seattle



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SPECTATOR

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Foreigners could fill job gaps, but not permanently HR experts say shortage of labour will continue to be the main labour market challenge

The Slovak Spectator spoke about current trends on the labour market and the challenges that employers are facing when seeking people to fill their vacant job positions with Sergio Duarte, general director of Adecco Slovakia, Martin Krekáč, chairman and owner of Jenewein Group and a senior partner of Amrop, Mario Fondati and Igor Šulík, both partners with Amrop, and Luboš Sirota, chairman of the board and general director of McROY Group.

The Slovak Spectator (TSS): What are the main challenges for the Slovak labour market in general and for employers in particular in 2017?

Sergio Duarte (SD): The labour market is changing and most of the companies are already preparing their new investments, meaning they

already have new needs and a hiring plan to respond to these investments. Areas like IT, shared services and automotive are the main drivers and will continue to grow in 2017. There is a major investor coming in the automotive sector and this is a challenge for the country. It will attract other new investors, sub-suppliers and many other companies that will invest in infrastructure and provide outsourced services. So employers will hold on to their staff by improving their working environments. Mainly, we might see an increase of salaries in general. The main challenge will be with the retention of talented people in Slovakia - how the country and the government will lead in regard to future needs and what investments will be made in education and the integration of students into the business environment. Speaking of blue-collar workers, we see an increase in migration from among

the regions and even from other countries. To respond to this movement, the country will need to adapt its infrastructure and create solutions to Slovakia's dynamic business environment.

Martin Krekáč (MK): To put it simply – a shortage of labour. For many years now employers are pointing out that there is a problem with finding and hiring qualified candidates for many technical positions. With the new investments coming to Slovakia this problem will only escalate.

Luboš Sirota (LS): The main challenge for the market, as well as for employers, remains the same: how to cope with the increasing lack of a qualified labour force. The result is growing pressure on higher salaries, rising turnover of employees and higher costs for their training since companies are forced to hire people without adequate experience. Employees are thus



Amron

able to pick from a higher number of job offers and companies need to figure out how to attract and keep them.

TSS: Employers are pushing for less stringent rules for employing foreigners in Slovakia, arguing that migrants could fill the gaps in the availability of labour. Are workers from abroad the solution to the lack of qualified labour on the Slovak market? Which sectors could most benefit from less stringent measures for foreigners to work here?

SD: It makes sense to have exceptions if the country does not respond to the needs of business. We need to respond to the investments made in Slovakia and to prepare the country for other new investments coming in. But the solution can't be just looking for people abroad as general policy. You can use it for a special project, for activities that require a foreign language, for a special temporary or seasonal need or even in a transitional programme, but the country needs a medium and long-term strategy to respond to the needs of business. The field of shared services is more likely to use foreigners for their needs but that is not taking the jobs, for example, of those who don't meet the requirements for a foreign language. There is also an opportunity for employees to invest in their skills and get better jobs and promote their careers. In general we have a sense of a lack of resources during this part of the year and this sense might increase in 2017-2018 with the expected reduction of unemployment, affecting all sectors.

Mario Fondati (MF): Workers from abroad could only solve the problem on a short-term basis. Especially the automotive and industrial sectors could benefit from such a measure. It is necessary to look into what kind of graduates the schools are offering to the labour market, and based on that to reshape the portfolio of programmes and curricula of the schools.

LS: It would definitely help employers if the labour market was at least partially open for workers outside the EU. There are vacant positions even now that cannot be filled only with Slovaks. For instance, about 30,000 IT specialists are missing from the labour market, and it is not possible to simply train people from other professions for those jobs. Even if university IT programmes doubled their number of graduates, it would take decades to fill this gap. Similarly, the market has started lacking people for qualified and less-qualified blue collar positions. It would thus help if the market opened at least for some specific qualifications, for instance for workers from Ukraine, Belarus, or Serbia. It is hard to get enough people from EU countries, where there is automatically



an open market. They are rather attracted by countries further west where they can earn more and where the demand for qualified labour is also high.

TSS: Apart from migrants, what are other potential sources of labour? Where should employers look to employ people for positions they have problems filling?

SD: Other countries have already started investing in training centres connected with companies and specialised by sector. The method has to be aligned with retention of talent in the country and the career path the company can give to its workers. So we need to look to the future in a different way and prepare an investment plan. Schools are also the major source of employees and job fairs are the main events for discovering great opportunities.

Igor Šulík (IŠ): Employers are forced to train and develop people so they can do the jobs needed. Employing people without the exact qualification, attracting people who are maybe retired, but open and willing to work, might provide some people for the open positions.

LS: At the moment, it can be a combination of several sources. One of them is the unemployed, but in some regions there is a lack of people with the appropriate qualifications and the willingness to work. That is why it is also important to seek people in regions with higher unemployment and motivate them to move for work. In addition, they also need to be trained for the jobs. Then there are those who are already employed, but there tends not to be enough in these regions as well, so therefore they need to also be sought elsewhere. And again, one needs to count on training them and dealing with their mobility. The result is that some companies must limit their development due to a lack of workers and reject some new orders

because they would not be able to supply them in a timely way.

TSS: Recent reports say the attempt to introduce a six-hour work day in Sweden failed, as it proved too costly. What is your view of experiments with six-hour work days or four-day work weeks and do you see any of this as applicable in Slovakia?

SD: I only see it applicable in areas where companies need flexibility as much as their employees. There are jobs more suitable for this type of schedule, but employees need to compromise in some cases on the weekend, so it is not possible to respond to all the requirements from employers and from employees all the time.

IŠ: Any experiment can be tested but at the moment this is not a solution. When you have to fight with finding people, it would be counterproductive to introduce measures that would somehow limit those that already are working. Hopefully in the long run we will have a situation that our welfare state will have the privilege of trying a measure like this. At the moment I find it of no use in our country.

LS: When they started testing this model in Sweden we warned that it would not be applicable in Slovakia in the wider context – mainly due to increased costs. It would be the same with a fixed four-day work week. That does not mean that such a model is to be ruled out, but it cannot be applied directly and flatly. For instance, one of our clients has absolutely flexible working hours. If employees prefer to work two days a week, they work two days a week; if they want to work six days, they will have days off later on, etc. This could be a way, but it always comes down to preserving flexibility on the basis of agreement between the company and its employees.

By Michaela Terenzani, Spectator staff



A firm's owner can impede generational succession Seven key ways to deal with transition of a family business

SELF-REFLECTION BY THE OWNER

One of the key skills of an owner of a family business is self-reflection. The courage to critically reflect about oneself during certain periods of an entrepreneur's life allows for not only positive development of the business but also timely understanding if one's life forces are becoming exhausted, with a lack of further creativity or a flagging ability to keep up with a changing market or with the competition. Those who are able to do this are also able to decide not only about passing on the leadership of the firm, but also to be objectively involved in this process and fulfil the necessary steps in making a transition without negative consequences. There are many examples when owners have become a major impediment to the further development of their own firms or transition to successors.

AN UNBIASED APPROACH

When deciding upon and carrying out succession in family businesses, it is necessary to maintain an objective viewpoint not only when considering the possibilities at hand but also when considering the suitability of specific successors. If a child or other family member is available to take over the firm, he or she should be approached just like any other possible manager and his or her skills, education, experience, and personality need to be objectively evaluated. During a transitional period, their performance should be evaluated critically and adequate feedback needs to be given in order to assure the necessary progression. Owners who turn a blind eye to the lack of abilities of potential family successors and try to view them in a better light than reality often see negative results or a worsening of the firm's culture and relationships in return.

TIMELY PREPARATION

Entrepreneurs influence the development of their offspring from their earliest days. Young children perceive how their parents go to work, how much time they spend there, exactly what they are doing and who they are working with. As they grow up, the first possibilities to get a taste of the company's life present themselves when they are invited to help out with some simpler tasks. Children learn the family values and learn to recognise that similar values are also reflected in the professional life of the family business. These attributes are commonly seen in countries where family business has a much richer history than in Slovakia. The company develops as it passes on from generation to generation and the new successors consider it an honour (and they are proud) when they are chosen to take over the leadership of the family company.

PLANNING AND COMMUNICATION

Intensive and open communication is the alpha and omega of interpersonal relations. The same goes for families and for family businesses. Each family member should have their role clearly defined in the company, as well as those who do not work in the company directly and are "only" co-owners, and those who are not involved at all but only provide an advisory voice from time to time. Trust and open communication between the founder and successor from the first steps of their joint process together is one of the foundations of a successful succession. This also creates a favourable environment for planning the entire transitional process. Handing over leadership is not a matter of one month or even one year. The process needs to be planned in advance: its possibilities and the engagement of individual family members, but also for company staff and grooming the successor. This area is quite underestimated in Slovakia. There are still entrepreneurs who are nearing sixty who believe they are irreplaceable and that these matters are of no concern to them at all.

APPROPRIATE OUTSIDE HELP

Every company mainly consists of people: in the internal environment it is the owners, managers and employees; and on the outside it is customers, suppliers, business partners and media. No family business can function without people from "outside". Even at the highest level of management, or when there is a lack of appropriate successors in the family, a good manager from outside the family can bring objectiveness, an external viewpoint, personal experience, and often calm within what can be an insecure situation or broken family relationships. With regard to succession, the choice of a good professional manager can also mean that the company will sail through quiet waters during the transition between generations. The scope of such help can be anything from short-term advisory activities, through the engagement of temporary managers to the entry of managers from outside the family into the ownership structure of the company.

GROWTH REQUIRES STANDARDISATION

Most family businesses are gradually built from scratch, with few employees and, depending on the sector, with the least possible investment into systems and IT tools. A formal structure is not necessary and processes are simple. Individuals hold multiple, accumulated positions. With good results and increasing development, the number of employees grows and there is a need to formalise the concrete processes, responsibilities, and powers of the owners, managers, and employees.

If the number of employees, customers, or suppliers grows quickly and the owners/managers do not carry out a consolidation of processes and organisational issues at a certain point, it could have a negative impact on production, sales and relationships – with the consequence of poor quality or an inability to meet deadlines. With the number of employees increasing, the first ones often move higher and build the middle management level. It is necessary to work with these individuals and develop them not only as professionals, but also as higher-level managers.

MORE TRANSPARENT RELATIONS

The bigger the company and the lessstandardised processes, the more complicated the relationships of the company are. In a family business there is the basic triangle of relations: owner-manager-family. The founder and his or her successor can either work like two co-owners, or like superior and inferior, or parent and child. These types of relationships need to be distinguished and divided in order to achieve the already mentioned objectiveness and to maintain a favourable corporate culture in relation to other family members and employees.

> Mario Fondati Partner Amrop Family Business Practice Leader

Who's who **Professionals at HR companies**



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Amrop Slovakia Amrod Štefanovičova 12, 811 04 Bratislava - Staré Mesto Tel.: +421(0)905 658-103 E-mail: mario.fondati@amrop.sk Life philosophy: Everyone creates their own happiness.

Work credo: Only if you try will you find out whether you can do it.



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Menkyna & Partners Management Consulting, s.r.o. Palisády 47, 811 06 Bratislava - Staré Mesto Tel.: +421(0)2 5441-2718 E-mail: robert.baldovic@menkyna.com

Life philosophy: What really matters before you leave is how well you lived, how well you loved and what you learned.



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Jakubčíková Eva **Chief Executive Officer** FIDUCIA, spol. s r.o. Kutlíkova 17, 852 50 Bratislava - Petržalka Tel.: +421(0)903 761-710 E-mail: jakubcikovae@fiducia.sk

Life philosophy: First, do what you have to do, then what you can do and suddenly you realize you can also do what you haven't been able to do.



Demianová Klaudia Managing Director

Work credo: No matter how hard the past, you can always begin again.

Queen Consulting

Queen Consulting s. r. o. Košická 49, 821 08 Bratislava - Ružinov Tel.: +421(0)905 486-762 E-mail: kdemianova@queenconsulting.eu

Life philosophy: It matters not what someone is born, but what they grow to be. Everybody should do his/her part of change to make a world better place.

Work credo: The only way to do great work is to love what you do. (S.Jobs)



Jankovič Miroslav Associate Partner SAM Headhunting Slovakia s.r.o. Vajnorská 8A, 83104 Bratislava - Nové Mesto Tel.: +421(0)903 706-700 E-mail: mja@sam-int.com



Inducia



Koša Vladimír

Managing Director Consilium Consulting, s.r.o. Štefanovičova 18, 811 04 Bratislava - Staré Mesto Tel.: +421(0)2 5342-1145 E-mail: kosa@consilium.sk Life philosophy: Always treat others the way you want them

to treat you. Work credo: Be proactive.



Krekáč Martin Chairman & Senior Partner

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JENEWEIN

GROUP

E-mail: krekac@jeneweingroup.com

Life philosophy: Being old does not mean refusing to learn

from one's grandchildren. Work credo: No time for losers. 'Cause we are the champions of the world.



Nemčok Peter



Molnárová Ladislava

Amrop

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Life philosophy: In the end, it's not going to matter how many breaths you took, but how many moments took your breath away.

Work credo: It's better to fail in originality than to succeed in imitation.



Partner CEE MENITY GROUP s. r. o. Karadžičova 8/A, 821 08 Bratislava - Staré Mesto Tel.: +421(0)2 5939-6263 E-mail: bratislava@menity-group.com



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Life philosophy: The time is always right to do what is right. (MLK) Work credo: Hard work, personal integrity and clear aims will bring you professional success and honor.



will.

Pliešovský Peter Managing Partner ISG s.r.o., executive search Štefánikova 19, 811 05 Bratislava - Staré Mesto Tel.: +421(0)2 5249-9218 E-mail: pliesovsky@isg.sk

Work credo: The difference between a successful person and others is not a lack of strength, not a lack of knowledge, but rather a lack of



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Consult



Sojáková Michaela General Director SK&CZ&PL HRQ SK s. r. o. Pribinova 25, 811 09 Bratislava - Staré Mesto Tel.: +421(0)903 523-416 E-mail: michaela.sojakova@hrqgroup.com



Menkyna Ján Founding Partner Menkyna & Partners

profesia

Menkyna & Partners Management Consulting, s.r.o. Palisády 47, 811 06 Bratislava - Staré Mesto Tel.: +421(0)2 5441-2718

E-mail: jan.menkyna@menkyna.com Life philosophy: To live in such a way that I am not ashamed of my feelings, thoughts, words or deeds.

Work credo: Work hard but enjoy the rest..



Molnárová Ivana Executive Director Profesia, s.r.o. Pribinova 25, 811 09 Bratislava - Staré Mesto Tel.: +421(0)2 3220-9110 E-mail: profesia@profesia.sk











Work credo: With belief in character, competence, commitment and teamwork to strive for excellence

Turanová Mariana

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E-mail: mariana.turanova@targetexecutivesearch.com Work credo: Ready to walk the extra mile!





CONSULTING - HUMAN CAPITAL

1	Company (Listed alphabetically) Address City, Postal code E-mail Názov (v abecednom poradi) Adresa Mesto PSČ E-mail A-OMEGA, s.r.o.	www Phone Fax WWW Telefón Fax	Chief executive officer Phone E-mail Riaditef Telefón E-mail Katarína Ikrényiová	Year of establishment in SR / Country of origin / Languages / Rok založenia v SR / Krajina pôvodu / Jazyky	No. of permanent employees in SR / No. of advisors in SR / No. of advisors worldwide / Počet stálych zamestnancovv SR / Počet poradcov v SR / Počet poradcov celosvetovo	People acquisition / Ziskavanie ludi	Staff development / Rozvoj ludí		Performance management / Riad. vykonnosti	Organisation audits / Organizačné audity	= :	Three major sectors for human capital consulting Tri najdóležitejšie sektory pre poradenstvo v oblasti ľudského kapitálu	Recruitment agency	Executive search firm	Temporary employment agency	Empleoyment agengy
	Kláštorné nám.4 Malacky 901 01 a-omega@a-omega.sk	www.a-omega.sk +421(0)34 772-2336 +421(0)34 772-2336	+421(0)905 303-291 a-omega@ a-omega.sk	Slovakia	3 7 1	•	•		•	•	•	career and professional counselling, organisati- onal and personnel counselling	•	•		
2	FBE Bratislava, s.r.o. Liptovská 10 Bratislava - Ružinov 821 09 fbe@fbe.sk	www.fbe.sk +421(0)2 5441-8513 +421(0)2 5441-8515	Daniel Laco +421(0)2 5441-8513 fbe@ fbe.sk	1998 Slovakia E, C,	14 8 -		•		•	•	•	 automotive industry, banking/financial sector, production companies, retail, IT & telecom 				
	HR Management s.r.o. Hargašova 21 Bratislava - Záhorská Bystrica 841 06 antos@h-management.sk	www.hr-management.sk +421(0)903 778-325	Dušan Antoš +421(0)903 778-325 antos@ hr-management.sk Pavel Uhrinčať		2 2 -	•	•	•	•	•	•	 HR processes implementation, personal cost optimisation, management audit, interim HR management 		•		
4	HRman, s.r.o. Piaristická 2 Nitra 949 01 hrman@hrman.sk	www.hrman.sk +421(0)37 655-8888	+421(0)903 556-655 uhrincat@ hrman.sk	2003 Slovakia E,	13 13 -	•	•	•	•	•	•	automotive, FMCG, medical and pharma	•	•	•	
5	Human Dynamic Central & Eastern Dobšinského 14 Bratislava - Staré Mesto 811 05 skoffice@humandynamic.com	Europe s.r.o. www.humandynamic.sk +421(0)911 844-977	Miriam Lachová +421(0)911 844-988 miriam.lachova@ humandynamic.com	2009 Hong Kong E, Bul, Cr, Chi, J, K, H, G, PI,	10 40 150		•	•	•	•	• •	 technology & IT, banking & finance, manufactu- ring, consumer goods 				
6	Jenewein Group Štefanovičova 12 Bratislava - Staré Mesto 811 04 slovakia@jeneweingroup.com	www.jeneweingroup.com +421(0)2 5443-6001 +421(0)2 5443-6004	Martin Krekáč +421(0)2 5443-6001 slovakia@ jeneweingroup.com	1990 Austria / SR E, F, H, G, R,	32 88 546	•	•	•	•	•	• •	 strategic management consulting, EU consulting, government relations 	•	•		
7	KINGFISHER Executive Search, s. r Pribinova 4 Bratislava - Staré Mesto 811 09 infog/kingfisherexecutive.com	. o. kingfisherexecutive.com +421(0)2 3810-1819	Radomír Mako +421(0)2 3810-1819 mako@ kingfisherexecutive.com	Slovakia	2 2 4	•				•	• •	 financial & professional services, media & technology, energy & infrastructure 		•		
8	KNO SLOVENSKO s.r.o. Leškova 3/A Bratislava - Staré Mesto 811 04	www.kno.sk +421(0)903 407-788	Anna Čermáková +421(0)903 407-788 kno@		4 9		•		•	• •	• •	energy, IT, banking & finance, manufacturing				
9	kno@kno.sk KORN/FERRY company Tomášikova 64 Bratislava - Nové Mesto 831 04	www.kornferry.com +421(0)2 4911-4901	kno.sk Jana Kupkovičová +421(0)2 4911-4914 jana.kupkovicova@	2003	8 12 5	•	•	•	•		• •					
10	bialisiava - NOVE MESIO 351 04 barbora.svonavska@komferry.com Libellius s.r.o. Hattalova 19	+421(0)2 4911-4927	komferty.com Martin Chinoracký +421(0)905 700-228	2004	· ·							ment, performance management, coaching				
11	Bratislava - Nové Mesto 831 03 info@libellius.com Maxman Consultants, s.r.o.	www.libellius.com +421(0)2 4463-6366 +421(0)2 4463-6367	martin.chinoracky@ libellius.com		0				•			NA				
10	Gajova 4, P.O. Box 5 Bratislava - Staré Mesto 820 04 info@maxman-consultants.com	www.maxman-consultants.com +421(0)2 5263-1515	+421(0)2 5263-1515 bakos@ maxman-consultants.com	1994 Slovakia E, G, R, Pl, I,	13 10		•	•	•	•	•	 IT/telecom, finance and banking, manu- facturing 				
12	McROY Group, a. s. Pribinova 4 Bratislava - Staré Mesto 811 09 info@mcroygroup.com	www.mcroygroup.com +421(0)2 5720-0200 +421(0)2 5720-0250	Luboš Sirota +421(0)2 5720-0200 info@ mcroygroup.com	2011 United Kingdom E, H, G,	30 10 15	•	•	•	•	•	•	 automotive, production, services, IT 	•	•	•	•
13	MENITY GROUP s. r. o. Karadžičova 8/A Bratislava - Ružinov 821 08 bratislava@menity-group.com	www.menity-group.com +421(0)2 5939-6263 +421(0)2 5939-6200	Peter Nemčok +421(0)2 5939-6263 nemcok@ menibumroun.com	USA	3 3 30	•				1	•	 banking/finance, business services, FMCG, technology and telecommunications, IT, automotive 		•		
14	nebotra consulting s.r.o. Jakubovo námestie 13 Bratislava - Staré Mesto 811 09	www.nebotra.com +421(0)905 421-905	menity-group.com Miroslav Miartuš +421(0)905 421-905 miroslav.miartus@	2005 Slovakia	3 9		•			•	• •					
15	info@nebotra.com PTA International s.r.o.		nebotra.com Michaela Sojáková	E, F, G,	•											
	Pribinova 25 Bratislava - Staré Mesto 811 09 recepcia@hrqgroup.com	www.hrqgroup.com +421(0)2 2073-0500	+421(0)903 523-416 michaela.sojakova@ hrqgroup.com		4 4 0	•	•	•	•	•	•	NA NA				

NA- not available, Ar-Arabic, Bul-Bulgarian, Cr-Croatian, D-Dutch, E-English, F-French, G-German, H-Hungarian, Chi-Chinese, I-Italian, J-Japanese, K-Korean, N-Norwegian, PI-Polish, P-Portuguese, R-Russian, SI-Slovenian, S-Spanish

Compiled by The Slovak Spectator team



EXECUTIVE SEARCH

Company (Listed alphabetically) Address City, Postal code E-mail www Phone Fax Názov (v abecednom poradi) Adresa Mesto PSČ E-mail www Telefón Fax 1 Amrop - Leaders For What's Next 1 Amrop - Leaders For What's Next 2 Stránovičova 12 Batislava - Staré Mesto slovakia@amrop.sk www.amrop.sk +421(0)2 5443-6001 +421(0)2 5443-6004	Chief executive officer Phone E-mail Riaditel Telefón E-mail Igor Šulík, Mario Fond 4421(0)25443-6001 slovakia@ amrop.sk	> := 조 쯱	Keculiment agency Accountinent agency Human capital consulting firm	na aj v	(1911) Professional standards / Average search time (weeks) / No. of brandras: h SR (No. of handras workwide); Professi standard / Preservity Savdardar / Pressri standard / Prescriptobocket v. SR (ve. sete)	_	Automotive / Automobilový priemysel	Telecommunications & IT / Telekomunikácie & IT	Finance / Finančný sektor	Logistics / Logistika	Sales / Precoaj Advertising & media / Reklama a média	Travel & restaurants / Cestovný ruch a reštaurácie	Health care / Zdravotníctvo	Public sector / Verejný sektor	Pro	Share of executive search meth- ods in 2016 (in %) /Percen- uialny podiel metód v executive search voku 2016 (v %) executive search (v %) executive search PRI 90% 10%	Executive board consulting / Poradenstvo správnym orgánnum.	A Management audits / Manažérske audity	Interim management / Interim manažment SIT	Training / Trénovanie Agr	Outplacement / Outplacement
2 Arthur Hunt, s.r.o.	Blanka Schellingová				Affiliated with		<u> </u>	L													_
Obchodná 24 www.arthur-hunt.com Bratislava - Staré Mesto +421(0)2 5263-2861	+421(0)2 5263-2761 schellingova@	2000	•			•	•	•	•	<u> </u>	• •	•		•	•	95%	•	•	•	•	
Diadisiava State Mesto 1421(0)2 5205 2001																					
811 06 office@arthur-hunt.sk	arthur-hunt.sk	в Е, G,			3-4 1 (9)											5%					
	arthur-hunt.sk Dana Blechová					n: Le	adin	g Sea	ırch	Parti	ners					5%					
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office@arthur-hunt.sk office@arthur-hunt.sk 3 Blechova Management Consulting s.r.o. Drieňová 31 www.blechovaconsulting.sk Bratislava - Ružinov 821 01 +421(0)2 4425-1026 info@blechovaconsulting.sk +421(0)2 4425-1026 4 CNA International - Slovakia s.r.o. Carlton Savoy Building, Mostová 2 www.cnaint.com Bratislava - Staré Mesto 811 02 +421(0)2 3266-1725 jlaufer@cnaint.com +421(0)2 3266-1725 5 Consilium Consulting, s.r.o. Štefanovičova 18 www.consilium.sk Bratislava - Staré Mesto 811 04 +421(0)2 543-4873 consilium@consilium.sk +421(0)2 5441-0272	arthur-hunt.sk Dana Blechová +421(0)917 617-005 dana.blechova@ blechovaconsulting.sk Azamat Erzhanov +421(0)23266-1725 aerzhanov@ cnaint.com	E, G, 2014 3 E, G, 2013 7 F, E, Bul, Cr, H, G, R, Pl, Sl, I, S,			1 (9) Affiliated with 6-8 1 (0) Affiliated with 4-6	•			•	•		rt oi	f PE		•	100% 0% S NETWC 95%) RK	C GR	•	•	•
office@arthur-hunt.sk office@arthur-hunt.sk 3 Blechova Management Consulting s.r.o. Drieňová 31 www.blechovaconsulting.sk Bratislava - Ružinov 821 01 +421(0)2 4425-1026 info@blechovaconsulting.sk +421(0)2 4425-1026 4 CNA International - Slovakia s.r.o. Carlton Savoy Building, Mostová 2 www.cnaint.com jlaufer@cnaint.com +421(0)2 3266-1725 5 Consilium Consulting, s.r.o. Štefanovičova 18 www.consilium.sk Bratislava - Staré Mesto 811 04 +421(0)2 543-4873	arthur-hunt.sk Dana Blechová +421(0)917 617-005 dana.blechova@ blechovaconsulting.sk Azamat Erzhanov +421(0)2 3266-1725 aerzhanov@ cnaint.com Vladimír Koša kosa@	E, G, 2014 3 E, C, 2013 7 E, Bul, Cr, H, G, R, PI, SI, I, S, 2005 8			1 (9) Affiliated with 6-8 1 (0) Affiliated with 4-6 1 (35) 2-3	• n: CN		xecut	• ive 9	Searc	h, pa	•	•		:MP	100% 0% S NETWC 95% 5% 30% 70%	•	•	•	•	•





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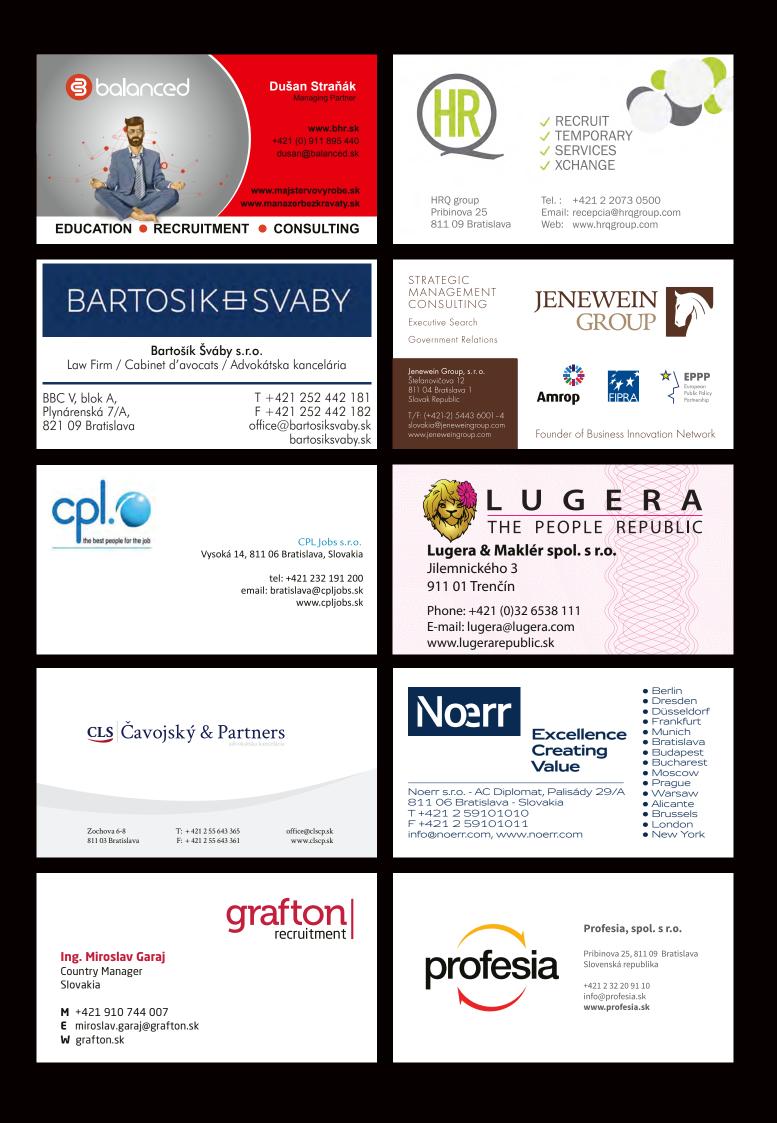
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CONFERENCES, AWARDS & EVENTS FOCUSING ON HUMAN CAPITAL IN SLOVAKIA

	Name of conference / exhibition (Listed by date of events) Organiser								rence Anibition) (cie (vystawy) / (konferencie	eld in (year) of the event / w 2016/	
	Address, City, Postal code E-mail Názov konferencie / výstavy (zoradené podľa dátumu konania)	Phone Fax www	Conference director Phone E-mail	PR manager Phone E-mail	Conference / Konferencia	Wystava	ujatie	Award	Month (date) etentis held / Conference (entibility) www / Conference (entibility) e-mail / Obtoble konania konferencie (vystawy) / www. fonterencie (vystawy) / E-mail konferencie (wstaw)	Conference (exhibition) was first held in (year) Conference (exhibition) was first held in (year) No. of visitors in 2016/Location of the event / Repreditional as konference (yearsu) / Pocet nisiter micuv rotu 2016/ Messo korania lowiter net (yearsu)	
	Organizátor Adresa, Mesto, PSČ E-mail	Telefón Fax www	Riaditel konferencie Telefón E-mail	PR manažér Telefón E-mail	Conference	Exhibition / Wystava	Event / Podujatie	Ocenenie / Award	Month (date (exhibition) e-mail / Ob www konferr	Conference / No. of visit Rok prvého I (výstavy) / P Miesto konau	Description / Popis
1	Best employers		Peter Krutý	Katarína Tešla							
	Profesia, s.r.o. Pribinova 25, Bratislava - Staré Mesto 811 09 profesia@profesia.sk	+421(0)2 3220-9110 www.profesia.sk	+421(0)915 912-827 kruty@ profesia.sk	+421(0)917 697-726 tesla@ profesia.sk				•	January www.najzamestnavatel.sk najzamestnavatel@profesia.sk	2012 183 Braticlava	Annual survey reflects the true perspectives of people in Slovakia as to how they perce- ive companies, their benefits and image.
2	Practical Experiences in HR: Perfor		Lucia Lauková	Andrea Gondová					najzamestnavatel@profesia.sk	Di dusiava	Ive companies, their benefits and image.
-	and Motivation HRcomm - ZDRUŻENIE PRE RIADENIE A ROZVOJ LUDSKÝCH ZDROJOV	+421(0)2 5564-2471	+421(0)2 5564-2471 lucia.laukova@	+421(0)2 5564-2471 andrea.gondova@	•				March www.hrcomm.sk	2000 120	Exchange of experience (information). Inspiration for companies in fields of
	Kominárska 2, Bratislava - Nové Mesto 831 04 hrcomm@hrcomm.sk	www.hrcomm.sk	hrcomm.sk	hrcomm.sk					hrcomm@hrcomm.sk	Demänovská dolina	performance management and motivation of employees.
3	HR for digital world		Pavla Pohanková	Ingrid Schnurmache	rová	á					
	News and Media Holding a.s. Einsteinova 25, Bratislava - Petržalka 851 01	+421(0)902 939-126	+421(0)902 939-126 events@	+421(0)902 939-126 ingrid.schnurmacherova@	•				April www.trendkonferencie.sk	2017 100	NA
	events@newsandmedia.sk		newsandmedia.sk	newsandmedia.sk					events@newsandmedia.sk	Košice	
4	Via Bona - Great Employer		Radka Jurčáková	Simona Gembická							
	Nadácia Pontis Zelinárska 2, Bratislava - Ružinov 821 08	+421(0)2 5710-8121	+421(0)2 5710-8121 radka.jurcakova@	+421(0)903 619-549 simona.gembicka@				•	April www.viabona.sk	1998 80	Prestigious prize from Pontis Foundation to most the responsible employers in Slovakia
	pontis@nadaciapontis.sk	www.nadaciapontis.sk	nadaciapontis.sk	nadaciapontis.sk					viabona@nadaciapontis.sk	Bratislava	
5	Employers Friendly to Family, Gen Equality of Chances		Oľga Pietruchová	Monika Benková							
	Ministerstvo práce, sociálnych vecí a rodiny SR Špitálska 4-6, Bratislava - Staré Mesto 816 43	+421(0)2 2046-0000	+421(0)2 2046-1812 olga.pietruchova@	+421(0)2 2046-1828 monika.benkova@				•	April www.gender.gov.sk	2000 50	Award for those employers that pay systematic attention to harmonising work
	okv@employment.gov.sk	www.employment.gov.sk	employment.gov.sk	employment.gov.sk					olga.pietruchova@employ- ment.gov.sk	Bratislava	and family life.
6	HRLeaders 2017 and HRTalent 20		Kristína Oravcová	Matúš Trnkus					b	1004.4	
	Maxman Consultants, s.r.o. Gajova 4, P.O. Box 5, Bratislava - Staré Mesto 811 09	+421(0)2 5263-1515	+421(0)904 985-699 oravcova@	+421(0)949 154-090 trnkus@	•			•	June www.hrleaders.sk	2014 220	Tips how to think of HR in the context of trends and future challenges. Part of the
	info@maxman-consultants.com	www.maxman-consultants.com	maxman-consultants.com	maxman-consultants.com					info@hrleaders.sk	Bratislava	event is HRTalent award for young HR managers.
7	European Business Awards		Emma Cozens	Vanessa Wood						1	
	The European Business Awards	+44(0)20 7234-3535	+44(0)207 234-3544	+44(0)796 666-6657				٠	June	2007	The European Business Awards recognise
	26 Finsbury Square, London, EC2A 1DS, United Kingdom info@businessawardseurope.com	www.businessawardseuro- pe.com	emma.cozens@ businessawardseurope.com	vanessa.wood@ businessawardseurope.com					www.businessawardseu- rope.com info@businessawardseu- rope.com	32,000 London/Bratislava	excellence in countries across Europe in 11 categories, employee of the year is one.
8	HR Pohoda		Lucia Nacíková	Jana Hyžová						1	I
	Amrop - Leaders For What's Next Štefanovičova 12, Bratislava - Staré Mesto 811 04	+421(0)2 5443-6001 +421(0)2 5443-6004	+421(0)917 814-440 lucia.nacikova@	+421(0)904 159-473 hyzova@			•		May www.hrpohoda.sk	2015 109	May feast for all professionals from HR departments in Slovakia.
	hrpohoda@amrop.sk	www.amrop.sk	amrop.sk	jeneweingroup.com					hrpohoda@amrop.sk	Bratislava	uepartificitis il siovania.
9	Human Resources Development a		Lucia Lauková	Andrea Gondová							
	HRcomm - ZDRUŽENIE PRE RIADENIE A ROZVOJ LUDSKÝCH ZDROIOV	+421(0)2 5564-2471	+421(0)2 5564-2471 lucia.laukova@	+421(0)2 5564-2471 andrea.gondova@	•				May www.hrcomm.sk	1997 120	Exchange of experience of corporate trai- ning specialists and providers of training.
	Kominárska 2, Bratislava - Nové Mesto 831 04 hrcomm@hrcomm.sk	www.hrcomm.sk	hrcomm.sk	hrcomm.sk					hrcomm@hrcomm.sk	Demänovská dolina	Inspiration for development of personality.
10	Corporates for Children. THANK		Mario Fondati	Jana Hyžová							
	Amrop - Leaders For What's Next Štefanovičova 12, Bratislava - Staré Mesto 811 04	+421(0)2 5443-6001 +421(0)2 5443-6004	+421(0)905 658-103 mario.fondati@	+421(0)904 159-473 hyzova@			•		September 10 www.21kmpredeti.ldi.sk	2009 260	This initiative is part of a 21-km Charity run for children in need organised by Child
	firmydetom@amrop.sk	www.amrop.sk	amrop.sk	jeneweingroup.com					firmydetom@amrop.sk	Bratislava	Safety Line.
11	New Visions in HR		Erika Jankajová	Jana Mujkošová							1
	In Form Slovakia, s.r.o. Račianska 69/B, Bratislava - Nové Mesto 831 02 inform@informslovakia.sk	+421(0)904 859-228 www.informslovakia.sk	+421(0)904 859-228 jankajova@ informslovakia.sk	+421(0)911 175-753 mujkosova@ informslovakia.sk	•				September 13 www.informslovakia.sk inform@informslovakia.sk	2008 210 Bratislava	Permanently sustainable development of HR and company. Support of culture, health and safety. Education & developmer
10	Description		De la Deles I								of employees.
12	Personal Management News and Media Holding a.s.	+421(0)902 939-126	Pavla Pohanková +421(0)902 939-126	Ingrid Schnurmache +421(0)902 939-126	rova	8			October	1994	One of the greatest HR conferences in SR,
	Einsteinova 25, Bratislava - Petržalka 851 01		events@	ingrid.schnurmacherova@					www.trendkonferencie.sk	250	organised by Trend weekly and HRComm.
	events@newsandmedia.sk	www.trendkonferencie.sk	newsandmedia.sk	newsandmedia.sk					events@newsandmedia.sk	Bratislava	
13	Aon Best Employers Slovakia Aon Hewitt CZ/SK	+420(0)2 7100-1370	Ivana Botošová +420(0)774 439-481	Pavel Skuhrovec +420(0)731 545-625				•	November	2004	Aon Best Employers programme measures
	Václavské náměstí 832/19, Praha, 110 00 slovakia@aonhewitt.com	bestemployerseurope.aon.	ivana.botosova@ aonhewitt.com	pavel.skuhrovec@ aon.cz					bestemployerseurope.aon. com/sk slovakia@aonhewitt.com	100 Bratislava	employee engagement and recognises the Best Employers, anywhere in the world.
14	Job Forum		Zdenka Lelkešová	Ivana Ridékyová							
	EXPO CENTER a.s. K výstavisku 447/14, Trenčín 911 40	+421(0)32 770-4320 +421(0)32 770-4324	+421(0)32 770-4332 lelkesova@	+421(0)32 770-4311 expocenter@		•			November www.expocenter.sk	2009	International job & education opportu- nities fair.
	expocenter@expocenter.sk	www.expocenter.sk	expocenter.sk	expocenter.sk					expocenter@expocenter.sk	Trenčín	
15	Leading HR Organisation		Peter Lackó	lveta Malíšková							
	PwC Twin City Business Centre A, Karadžičova 2, Bratisla- va - Ružinov 815 32	+421(0)2 5935-0111 +421(0)2 5935-0222 www.pwc.com/sk	+421(0)2 5935-0660 peter.lacko@ sk.pwc.com	+421(0)2 5935-0715 iveta.maliskova@ sk.pwc.com				•	November www.pwc.com/sk/leading-hr- organisation	2012 47 Bratislava	Leading HR Organisation Award - a competition in which firms with the most effective HR management and HR practice
	office.general@sk.pwc.com								news.slovakia@sk.pwc.com		are awarded.
16	HRDA	401/02014 202 200	Boris Kapucian	Zuzana Semancová						10000	Marca Jaka Oth
	HRDA Šustekova 10, Bratislava - Petržalka 851 04	+421(0)911 797-799	+421(0)911 797-799 semancova@	+421(0)911 797-799 semancova@	•				November www.hrda.sk	2009 50	Attend the 8 th annual conference of human resource development, where again we
	semancova@hrda.sk	www.hrda.sk	hrda.sk	hrda.sk					semancova@hrda.sk	Bratislava	welcome many interesting public speakers.
NA- I	not available, Ar-Arabic, Bul-Bulgarian, Cr-Croatian, D-	Dutch, F-English, F-French, G-Gerr	man H-Hungarian Chi-Chinese I-Ita	alian I-lananese K-Korean N-N	rweo	ian Pl	-Polish	. P-Pc	ortuguese, R-Russian, SI-Sloveni	an S-Spanish	Compiled by The Slovak Spectator tear

NA- not available, Ar-Arabic, Bul-Bulgarian, Cr-Croatian, D-Dutch, E-English, F-French, G-German, H-Hungarian, Chi-Chinese, I-Italian, J-Japanese, K-Korean, N-Norwegian, Pl-Polish, P-Portuguese, R-Russian, SI-Slovenian, S-Spanish

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⁶⁶ Before you are a leader, success is all about growing yourself. When you become a leader, success is all about growing others. ⁹⁹

JACK WELCH

